

INDUSTRY

MODEL MANAGEMENT

BEST PRACTICE GUIDE

BRITISH FASHION MODEL
BFMA
AGENTS ASSOCIATION

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INTRODUCTION

BFMA members are committed to providing the highest level of management, care and guidance for our models.

The aim of our Code of Conduct is to guide and promote respect to all, responsible, ethical and positive behaviour within all areas of our business.

It is a written collection of principles, values, standards, expectations and actions that all members must strive to uphold and recognise as fundamental to our industry and its reputation.

Individual actions shape how the world views the British modelling industry and, by implementing a robust framework of good practice, we aim to inform and protect our models.

COMMITMENTS

BFMA members are committed to the well-being and welfare of all the models we collectively represent and are committed to providing correct, professional advice in all aspects of the profession. We assure our models of the following;

01

Accountability in all respects to models and the provision of remedies to any complaints.

02

Professional financial transparency.

03

Explanation and guidance in financial protocol within the industry:

- Advice on registration with HMRC as a self-employed person.
- Recommendation to a personal chartered accountant if/when required.

04

Help, advice and access to qualified guidance in nutrition and wellbeing including mental health.

COMMITMENTS

05

Promoting a safe working environment free from harassment, bullying, discrimination and racism through Terms & Conditions issued to clients, and in contracts with models.

06

Promoting a 'Respect to All' policy whilst working amongst peers and clients.

07

Providing models with the resources to make a direct complaint in the case of a dispute with a modeling agency, a casting director, photographer or a brand employee. (Or anyone connected with their job as a model)

08

Training all agency staff on the BFMA Best Practice Guide and who will be required to sign their understanding and agreement.



Nutrition, wellbeing and maintaining a healthy lifestyle

Advice in these areas should always be sought from a professional. Our preferred route is via the Be Well Collective (www.bewellcollective.co.uk), a not-for-profit organisation which is financially supported by and affiliated to the BFMA.

The organisation is run by a qualified nutritionist and all their advisors are qualified in their respective fields.

Members must promote healthy eating and are encouraged to attend Be Well Collective workshops particularly those related to wellbeing, eating disorders and mental health.

Members understand that models are uniquely individual and will not ask their contracted models to reach or maintain measurements that are not realistic or achievable for their shape or frame.



Measurements

If members need physically to measure a model, they agree to do so with privacy, discretion and respect.

We believe it is inappropriate to measure any young person under the age 18 except for their height.

It is unacceptable to take, send or receive body, bikini or lingerie digitals of any young person under the age of 18. Members will actively discourage third parties from submitting similar imagery.

Foreign agencies should consult with models' UK mother agents before any measurements are taken.

For further support visit
www.bewellcollective.co.uk/helplines

Model Agreements

Members commit to provide their models with an updated Model Agreement and provide clear guidance on all terms, specifically anything restrictive such as the Term and Termination.

All agreements for any model who is under 18 must be signed by the parent/s or guardian.

On attaining the age of 18, all models should re-sign their model agreements on their own behalf.

Finance

Members commit to provide;

- Clear guidance on their commission structure and breakdown, model statements, recharges (if any) job rates and expenses.
- Complete information for each job confirmed, including full usage, rates and how to reclaim expenses if relevant.
- Copies of contracts, statements, job confirmation forms or invoices if these are requested.
- Clear guidance on how their accounts department will handle and process model payments.
- Guidance on VAT thresholds and registration.
- Clear guidance on how to apply for a certificate of residence to claim tax relief abroad so models do not get taxed twice on foreign income.
- A completely transparent process which is accessible for each model account.
- An understanding of the payment requirements under the Conduct of Employment Agency Regulations i.e. an agency client account from which all model payments are made, of within 10 working days of receipt of payment from the client.
- Models should not be required to sign unnecessary non-disclosure agreements with their agent.
- Evidence of a correctly operated client account.
- Take all reasonable steps to collect client' debts in a timely manner.
- A Financial Conduct Authority (FCA) Consumer Credit Licence, where models are advanced money for any reason and where interest is charged. Any level of APR must be advised, transparently, in advance.

Harassment, Bullying, Discrimination and Racism

Members understand and discourage micro-aggressions, whether intentional or unintentional, from clients or within the agency.

Members commit to a Duty of care

Members are committed to the following:

- Prioritise the safety and wellbeing of their models at all times.
- Ensure their models have full, comprehensive information regarding any and all aspects of a booking either in the UK or if they are travelling abroad.
- This includes safe transportation to and from set, flights, accommodation, drivers, visas, work permits and appropriate insurance.
- Ensure their models are provided with food and drink on set, unless agreed otherwise, and that they have adequate provision for the length of the booking, which may include a per diem to cover the entire booking, including any travel days. (In the UK or abroad).
- Require that photographers not known to the agency sign a test release/personal statement of good conduct.
- Protect their models from being coerced or forced to shoot or do something with which they are not comfortable.

HAPPINESS

- Agree and communicate controversial or unusual styling or set ups with their models prior to arrival on set. For example: nudity/sheer/fur/lingerie/working with animals etc.
- Except where the photographer is well known, avoid sending models alone to houses for tests or go-sees. It is recommended that models attend in pairs. Under 18s must be chaperoned.
- Meet all new photographers at the agency or at their studio and conduct due diligence before introducing them to any models.
- Avoid bringing international models under 18 for bookings or on stay and not without a chaperone.
- Ensure all legal requirements for under age
- modelling are followed.

For further support visit
www.gov.uk/child-employment

Model/Agency Relationships

Members will always:

- Recognise that Model/Agency relationships must be based on mutual trust and we must take steps to reassure and minimise anxiety by encouraging closer relationships, improved personal communication and regular meetings where models have the opportunity to share any concerns. The reciprocal is expected from models.
- Provide a personal induction to help new models feel secure by learning about the agency, its history and its values. If a model is under 18 parents/guardians must also be invited.
- Provide regular workshops with new models in a group space so that any questions and/or concerns can be voiced in an open environment and discussed without judgement.
- Provide a Model Handbook to newly signed models which gives greater depth to the welfare and care process and states how grievances can be dealt with. This explains in clear, simple language the expectations of being a model, and what the model can expect from their Agency. It also explains what the Agency expects from their models and what clients expect from them.
- Models under 18 are required to share this information with parents/guardians.

HAPPINESS

- Exercise care and sensitivity when managing career expectations and releasing models from agreements.
- Encourage good communication between agents and all those who are booked on a job (e.g. hair and make-up artists included in the call sheet) to establish that the team is knowledgeable, adept and skilled in working with all hair/skin types and related products. We aim to ensure all models are not made to feel discriminated against nor isolated or belittled.
- Allow any staff and models to adopt pronouns for communications, documentation, or emails. e.g. she/her/their.
- Direct contact with any model under 18 can only be done with parental consent.

Model Accommodation

Members will conduct due diligence on hosts wherever practical.

Complaint Management

- Members are encouraged to provide Diversity and Inclusion training for their staff.
- Members are required to ensure all relevant personnel have current DBS certification where any supervised teaching, training or instruction of under 18 models is concerned.
- Members commit to giving their Models a voice and regularly invite them to feedback anything to the Agency which may have affected them, positively or negatively, and which can be given anonymously. The Agency commits to adapting policy or behaviour if it is deemed necessary or useful.
- Agencies must have an internal policy for listening and managing model complaints about clients and any issues when raised at the agency. There is a procedure as how and when complaints are escalated to a relevant body. e.g. the Police or the British Fashion Council.
- Unacceptable behaviours and their consequences must be understood, and appropriate processes put in place to manage any that are reported.
- Members will use appropriate language within the agency relating to models, clients and other agencies.
- Reassure our models that, if they make any kind of complaint, there will be no repercussions nor any risk to their careers.

TRAINING

- The Best Practice Guide will be sent to all clients referred to herein e.g., hair and make-up artists, commercial clients, photographers etc.
- A standard model handbook will be provided by all members.
- Appropriate agency management training will be held with all staff to cover:
 - The implications of the BFMA Best Practice Guide.
 - The Be Well Guide to wellbeing and eating/mental health disorders.
 - Use of language and key word guide of usage and/or avoidance.
 - Basics of financial management to highlight main elements in the model agreement to ensure models are fully aware of them e.g. commission structure, payment procedures, contract termination.

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